Page: 225-242

E-ISSN: 2716-0750 P-ISSN: 2715-7997

DOI: 10.37680/amalee.v5i1.4492



Participatory Action in Optimizing the Operational Curriculum of Educational Units Containing the Profile of *Pancasila* and *Rahmatan* lil Alamin

Silviana Nur Faizah¹, Lia Nur Atiqoh Bela Dina², Ummu Khairiyah³

1,3) Universitas Islam Lamongan, Indonesia
2) Universitas Islam Malang, Indonesia
* Correspondence e-mail; silviana_nurfaizah@unisla.ac.id

Article history

Abstract

Submitted: 2023/12/30; Revised: 2024/03/10; Accepted: 2024/03/31

The essential need for character education development in the Operational Curriculum of Educational Units (KOSP) at SDN 3 Pagentan and SDN 2 Wonorejo is evident. However, the existing KOSP documents, initially adapted from another school due to a lack of knowledge in KOSP development, do not fully align with the characteristics and needs of the school community. This service empowers teachers in both schools to enhance their understanding of KOSP and develop documents enriched with the Strengthening Project for the Profile of Pancasila-Rahmatan lil Alamin Students (P5-RA), considering each school's unique characteristics and needs. Using a participatory action research (PAR) approach, the service involves problem identification, analysis, action preparation, program implementation, and monitoring and evaluation. The instruments include tests and assessment rubrics, revealing a significant improvement in teachers' knowledge of KOSP, with scores increasing from 71 to 80 in the moderate category. The service activities also produce a grand design of character integrated into KOSP documents enriched with P5-RA, developed by teachers in both schools based on their unique characteristics and needs. In summary, this service positively impacts teachers' knowledge and optimizes the availability of KOSP documents enriched with P5-RA as guidelines for strengthening character education in schools.

Keywords



Character; Educational Unit Operational Curriculum; Participatory Action Research; Project for Strengthening *Pancasila* Student Profiles; *Rahmatan lil Alamin*

@ 2024 by the authors. This is an open-access publication under the terms and conditions of the Creative Commons Attribution 4.0 International (CC BY SA) license, https://creativecommons.org/licenses/by-sa/4.0/.

1. INTRODUCTION

The government is serious about improving character education, realized through the Independent Curriculum (Permendikbud, 2020) as a response to conditions of decline in character values in various countries (Dempster, 2020). Indonesia is no exception. The government's seriousness in improving character education is also reflected in Permendikbudristek No. 56/M/2022, which mandates Strengthening the *Pancasila* Student Profile (P5) in educational units. This regulation is strengthened by the Minister of Religion Regulation Number 2 of 2020 concerning strengthening character education by Strengthening the *Pancasila* Student Profile-*Rahmatan Lil Alamin* Student Profile (P5-PPRA).

In its implementation, education units/schools play a crucial role in creating Indonesian citizens with character. In character education, schools have a dual role in building performance character for academic success and forming good moral and ethical character (Lickona, 2022). Character education in schools includes values that must be instilled, curriculum content, learning, assessment, educators and education staff, and other related components (Fahmi et al., 2021).

Ideally, schools need to *break down* Permendikbudristek No. 56/M/2022 and Minister of Religion Regulation Number 2 of 2020 in the form of a practical document containing all learning implementation plans, including character education or what is known as the Educational Unit Operational Curriculum (KOSP). KOSP needs to be prepared contextually and relevant for schools, especially for students achieving P5-RA and Learning Outcomes, which refer to Graduate Competency Standards (Hastasasi et al., 2022).

However, in its implementation, there are several problems in developing KOSP containing P5-RA characters in schools. This is shown by the existence of schools that only adapt and even adopt the Educational Unit Operational Curriculum (KOSP) from other schools, so they do not yet reflect the characteristics of each school (Muhlasin, 2018). Apart from that, in East Java elementary schools, almost all do not yet have a grand design for character education, and core values are not integrated into the school vision (Akbar, 2013).

Problems related to the development of KOSP documents containing P5-RA character education were also experienced by SDN 3 Pagentan and SDN 2 Wonorejo. Based on the results of interviews with KOSP preparation teachers in both schools, it was concluded that refreshing the KOSP document was carried out by adopting KOSP from other schools. Furthermore, based on observations of the KOSP documents

owned by the two schools, it was concluded that the available KOSP documents did not contain P5-RA elements reflecting the school's characteristics and needs, especially for students.

The lack of teacher knowledge is a factor in the unavailability of KOSP documents containing P5-RA based on the characteristics and needs of schools and students at SDN 3 Pagentan and SDN 2 Wonorejo. Based on the results of interviews with the two school principals, it was found that teachers are very dependent on the availability of school development programs, training, or *in-house training*. Then, these findings were strengthened by the results of interviews with teachers at both schools, which stated that the teachers at the schools were still at the stage of knowing what KOSP was but did not yet fully understand the technicalities of developing KOSP.

Considering the Body of Knowledge that has been established by the *Madrasah Ibtidaiyah* Teacher Education Study Program Association (PGMI) in aspects of character and spiritual issues, the problem of developing KOSP containing P5-RA can be overcome through collaboration between the PGMI Study Program and SDN 3 Pagentan and SDN 2 Wonorejo. As a concrete solution, it is essential to implement the Educational Unit Operational Curriculum Optimization Assistance program containing the Strengthening of *Pancasila* Student Profiles and *Rahmatan lil Alamin* Student Profiles at both schools.

The previous service also specifically reported the results of assistance related to the preparation of KOSP. Hasibuan et al. (2023) reported that using online training and mentoring methods for PAUD teachers throughout Medan City can increase teacher knowledge regarding the independent curriculum and the preparation of KOSP. Husain et al. (2023) reinforce this finding, showing that training methods for kindergarten/PAUD teachers in the North Kolaka district can increase teachers' knowledge about implementing the independent curriculum and producing KOSP documents. On the other hand, stated that online socialization and mentoring methods at five high schools in Bali were able to understand new teaching paradigms and develop a flow of learning objectives and teaching modules. Rijanto & Rahayuningsih (2023) used online and offline mentoring methods at UPT SD Negeri 25 Gresik and increased the knowledge of school principals and teachers regarding the preparation of KOS and the realization of quality partner KOS.

However, most previous services reporting the use of socialization and mentoring methods in increasing knowledge about the independent curriculum and preparing KOSP did not include studies on KOSP mentoring containing P5-RA. In this

service, PAR is a method to improve teachers' knowledge about the development of KOSP and the availability of KOSP containing P5-RA following the characteristics and needs of schools, especially students in both schools. Thus, a collaboration between the PGMI Study Program and schools will be a strong foundation for realizing holistic character education in line with P5-RA values.

2. METHODS

This service uses the Participatory Action Research (PAR) method, which is characterized by the active participation of stakeholders in identifying, designing, and implementing solutions to specific problems (Wright, 2015). In this approach, research participants act as decision-makers, from formulating research questions to implementing actions based on the resulting findings and recommendations (Cornish et al., 2023). The collaboration between the PGMI study program at the Islamic University of Malang and the Islamic University of Lamongan responded to the problems faced by partners, namely SDN 3 Pagentan and SDN 2 Wonorejo, by assisting in optimizing KOSP containing P5-RA. This mentoring was carried out from 6 November to 18 December 2023 and involved all 23 teachers from both schools (11 teachers at SDN 3 Pagentan and 12 teachers at SDN 2 Wonorejo). In this service, the PAR method is applied through the following stages: 1) Rearranging maps and identifying problems based on the challenges faced by the community, 2) Holding focus group discussions and analyzing problems, 3) Preparing a joint action program with the parties involved, 4) Socializing program, 5) Implementing the program, 6) Monitoring and evaluating the program (Muhtarom, 2018; Visser & Kreemers, 2020).

To determine the effectiveness of the implementation of mentoring, this research used several instruments, namely: 1) pre-post questions on teacher knowledge of the educational unit's operational curriculum, 2) the KOSP assessment rubric containing P5-RA which was adapted from the KOSP validation instrument of the Surabaya city education office. Data from test results, questionnaires, and assessment rubrics are then analyzed using Final Score = (obtained score: maximum score) \times 100 (Arifin, 2016). Furthermore, after receiving the test scores, an analysis of increasing knowledge was carried out using the normalized gain index formula with the categories high (g > 0.7), medium (0.7 > g > 0.3), and low (g < 0.3) (Hake, 1998; Nissen et al., 2018).

3. FINDINGS AND DISCUSSION

This service activity involved a collaborative team of lecturers from the *Madrasah Ibtidaiyah* Teacher Education Study Program, Islamic University of Malang, and Lamongan Islamic University. The implementation of this service uses the Participatory Action Research (PAR) method with the following service results.

3.1. Remapping and Problem Identification

On November 6, 2023, at SDN 3 Pagentan, a discussion was held involving the participation of teachers from both schools and *Madrasah* Principals and SDN 2 Wonorejo regarding remapping and identifying problems related to the preparation of KOSP documents containing P5-RA. The discussion aims to evaluate the availability of KOSP documents and understand the obstacles faced in realizing KOSP documents containing P5-RA.





Figure 1. Discussion of Remapping and Problem Identification between the Community Service Team and SDN 3 Pagentan and SDN 2 Wonorejo

During the discussion, it was found that the current curriculum document did not reflect the characteristics of the school, as expressed by Mr. Ainur (SDN 2 Wonorejo). Many KOSP documents are adopted from other schools without special consideration of the needs and characteristics of each school. This results in minimal teacher involvement in curriculum preparation, especially P5-RA content. The highlight is that the refreshing of KOSP documents containing P5-RA was only carried out under the supervision of Mr Ainur. Mr. Kharis' statement (SDN 3 Pagentan) also reflects that many teachers do not understand the mechanism for preparing KOSP, especially those related to P5-RA, and tend to rely on school training programs or inhouse training. The joyous enthusiasm of the teachers to improve the quality of education, as conveyed by the principals at both SDNs, was acknowledged. However,

they admitted deficiencies in understanding the steps required in designing KOSP containing P5-RA.

Based on these findings, several gaps occur in preparing the KOSP, which has been carried out and does not follow the principles. Curriculum preparation should consider each school's unique characteristics and needs (Fomunyam & Teferra, 2017; Strogilos et al., 2023). Teacher involvement is critical to ensuring the relevance and effectiveness of the curriculum (Pak et al., 2020; Shawer, 2017). Teachers should have a deep understanding of the mechanisms of curriculum preparation (Jenkins, 2020; Voogt et al., 2016).

3.2. Focused Group Discussions and Problem Analysis (Collective Meeting)

Based on the discussions and observations, the service team and the teachers and principals of SDN 3 Pagentan and SDN 2 Wonorejo identified two main root problems related to the lack of KOSP documents containing P5-RA in both schools. First, it was revealed that the refreshing of KOSP documents containing P5-RA only occurred during supervision, indicating the need for a more proactive and structured curriculum approach. Second, teachers' ability to integrate P5-RA characteristics highly depends on school development programs, training, or in-house training. This highlights the need for a more sustainable and structured approach to developing teacher skills. The impact of these two problems is reflected in the inability of teachers to build KOSP containing P5-RA, which results in a lack of maximum effort by schools to support character education.

These findings underscore the urgency of adopting a more proactive and structured curriculum approach in responding to changing educational needs and developments. The curriculum should be a dynamic tool, continuously updated according to the local context and educational developments (Ima Frima Fatimah, 2021). The lack of initiative in refreshing the KOSP document containing P5-RA only during supervision reflects non-compliance with these principles. In addition, character education emphasizes the need for a sustainable and structured approach to developing teacher skills to ensure the effectiveness of character education in the school environment (Lickona, 2022).

3.3. Action Preparation Stage

Based on the results of the analysis, the collaboration between the service team, SDN 3 Pagentan, and SDN 2 Wonorejo, which was carried out on November 7 at SDN 3 Pagentan, resulted in the design of a concrete and sustainable action program. The

main focus of this activity is assistance in optimizing KOSP containing P5-RA. The substance of the activity is divided into two main points, namely assistance in determining the character of P5-RA, carried out with resource person Mrs. Dr. Mamlu'atul Hasanah, M.Pd.I, and help in developing KOSP containing P5-PPRA, directed by the driving facilitator Mrs. Ummu Khairiyah, M.Pd. It is hoped that this collaboration will positively and sustainably impact the development of character education in both schools.



Figure 2. Discussion of the action preparation stage

Collaboration carries the concept of assisting the optimization of KOSP containing P5-RA. Character education supports the idea that students' character can be improved through a structured and sustainable approach (Crossan et al., 2017). Practically, this action program shows concrete efforts through collaboration with the service team, resource person Mrs. Dr. Mamlu'atul Hasanah, M.Pd.I., and driving facilitator Mrs. Ummu Khairiyah, M.Pd. Assistance in determining the character of P5-RA is directed at producing policies based on analyzing school needs and context. In contrast, assistance in developing KOSP containing P5-RA is carried out to ensure it is effectively integrated with learning practices. Thus, this collaboration makes a real contribution to the application of character education theory into educational practice at SDN 3 Pagentan and SDN 2 Wonorejo; it is hoped that it will create a positive and sustainable impact in developing students' character.

3.4. Program Socialization

Carrying out outreach activities is crucial in introducing assistance to Basic Education Institutions at SDN 3 Pagentan and SDN 2 Wonorejo to implement assistance for optimizing KOSP containing P5-RA. The service team socialised for all assisted subjects on November 15, 2023, at SDN 3 Pagentan. A rundown of mentoring activities was presented, as shown in Table 1.

Table 1. Rundown of Community Service Activities

Date	Activity Steps	Person responsible
November	Opening of training activities	Service Team
20, 2023	2. Group dynamics	
	3. Delivery of material by the resource person	Alfiatus
	4. Working on the LK to determine the character	Syarofah,
	of the P5-PPRA being developed	M.Pd.I. and
	5. Discussion of the selection of P5-PPRA	Risna Rianti
	characters that were developed	Sari, M.Pd.I.
	6. Participants write down their understanding	Service Team
	and opinions regarding what they have	
	gained during the training	
	7. The service team, together with the	
	participants, assessed the training process	
	that had been followed	
	8. Participants fill out a training survey	
21	1. Opening of training activities	Service Team
November	2. Delivery of material by the resource person	Umm
2023	3. Work on the LK for developing KOSP	Khairiyah,
	documents containing P5-PPRA characters	M.Pd.
	4. LK presentation	
	5. Participants expressed their understanding	Service Team
	and opinions regarding what they had	
	obtained during the training	
	6. The service team, together with the	
	participants, assessed the training process	
	that had been followed	
4 - 5	1. The service team and the school discussed the	Service Team
December	results of the development of the KOSP	
2023	document containing the school's P5-PPRA	
December	1. The service team and the school discussed the	Service Team
18, 2023	results of the development of the KOSP	
	document containing the school's P5-PPRA	
	2. The service team fills in the P5-PPRA	
	strengthening measurement rubric	

The aim of program socialization, especially in mentoring the optimization of KOSP containing P5-RA, is to create understanding, awareness, and strong support from stakeholders, especially parties directly involved in implementing the program. (Cornish et al., 2023) . Socialization aims to transfer knowledge and program values to them so they understand the concepts, objectives, and benefits of the program being promoted.

3.5. Program Implementation

On November 20-21, 2023, a mentoring program for the development of the Educational Unit Operational Curriculum (KOSP) containing the Strengthening of the *Pancasila* Student Profile-*Rahmatan Lil Alamin* (P5-RA) Student Profile was carried out at SDN 3 Pagentan. Twenty-three teachers from SDN 3 Pagentan and SDN 2 Wonorejo participated, with details of 12 teachers from SDN 3 Pagentan and 11 teachers from SDN 2 Wonorejo. This activity consists of two main aspects.

Firstly, in assisting in determining the character of P5-RA, Figure 3 shows the delivery of material by resource persons Mrs. Alfiatus Syarofah, M.Pd.I., and Risna Rianti Sari, M.Pd.I., from the P5-RA team at UIN Maulana Malik Ibrahim Malang on November 20 2023 at SDN 3 Pagentan. In its implementation, after the resource person delivered the material, participants were divided into two groups in each school to hold discussions to formulate P5-RA characters based on the analysis of Worksheet (LK) 1.1 (see Figure 4). Next, after everyone presented the results of their group discussions (see Figure 5), two groups from one school were asked to become one group to agree on the character of their respective schools.

Discussions at each school resulted in the character "Believers, devoted to God Almighty, noble, independent, creative, civilized (*Taaddub*), and exemplary (*Qudwah*)" at SDN 3 Pagentan, as well as "Believed, devoted to God Almighty, have morals noble, independent, creative, dynamic and innovative (*Tathaawur wa Ibtikar*), civilized (*Taadub*), and citizenship and nationality (*Muwatanah*)" at SDN 2 Wonorejo.



Figure 3. Delivery of P5-RA Material



Figure 4. Group Discussion in Character Formulation on Worksheet 1.1



Figure 5. Presentation of Group Character Determination

Second, in assisting in developing KOSP containing P5-PPRA, which is shown in Figure 6, the material was delivered by Mrs. Ummu Khairiyah, M.Pd.I, with a focus on the essence of KOSP, the *Pancasila* student profile, the Basic Framework of the Independent Curriculum, and KOSP components. Participants answered 18 knowledge test questions about KOSP before and after the material using the Quiziz application. Each school forms a group to analyze the characteristics of the school and

formulate a concrete action plan to realize the KOSP document containing P5-RA. The real action plan for SDN 3 Pagentan is shown in Figure 7, and SDN 2 Wonorejo in Figure 8. The real action plan for both schools details five activities to complete the KOSP document containing P5-RA. This entire activity shows a combination of the principles of collaborative learning (Baker, 2015), constructivism (Xu, 2019), and school development to implement a quality and relevant curriculum.



Figure 6. Delivery of KOSP material

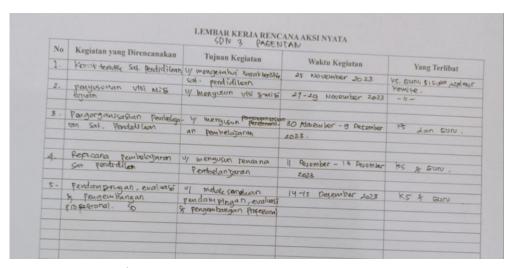


Figure 7. Real Action Plan for SDN 3 Pagentan

No	Kegiatan yang Direncanakan	LEMBAR KERJA RENC		
1.	Vienena de la f	Tujuan Kegiatan	Waktu Kegiatan	Yang Terlibat
2	Menganalisis konteks korakteristil sekolah	memperateh data karakterin sekolah	1 21 - 24 November 2023	Ks. guru , arong tua , tokoh masyorokat , komite , sswa .
	Penyusunan visi, misi, tujuan sekoloh	memperalah rumuran visi, misi san tujuan servai	21- 24 November 2023	145 guru, crong tua, tokch
3	Pengerganisasian pembelajaran	Korakteristik sekolah merghasilkan struktur	27- 30 November 2023	Masyorakat, komite, sistua Ks. guru : orong tua, takah
	satuan pendidikan	kunkulum, jadwal pembelajaran, pemencanaan pembelajaran,	on,	mosycrakat, Kenide, situa
10		assesmen fermatif, sumotif		
		Tersusunnya rencana pelakea- naan PS dan PPRA		
		Tercusurya rencana kegiotan ekatrakuler		
4	Mengusun rencona pembolojaran	Tersusunnya rencana pembe-	4-10 Desember aga3	KS, guru, orang hoi, tokoh
5	Melakukan evalvasi pendampinga	bjoran intrakurikuler Tersovanya Pendanangan	11-19 Desember 2023	masyarakat komite, fiswo K. Guto Orang Iva Totah
		evaluan & penopulangan		manyanakat, Komite, sigua

Figure 8. Real Action Plan for SDN 2 Wonorejo

3.6. Monitoring and Evaluation

After implementing the program, an evaluation was carried out to increase the knowledge of the assisted participants regarding the Educational Unit Operational Curriculum (KOSP). This evaluation was carried out through a pre-posttest, showing an increase in the average score from 71 to 80, with participants' knowledge being in the medium category, as shown in Table 2.

Increased knowledge occurs due to using a contextual approach and providing feedback while delivering KOSP material. The speaker first explains theoretically KOSP, and then an interactive discussion is held between the speaker and the assisted subjects regarding the implementation of the theory during the preparation of KOSP in schools, accompanied by feedback. The application of contextual learning accompanied by providing feedback has been proven to strengthen knowledge and increase understanding (Scherpereel, 2024).

Table 2. Increased knowledge about KOSP

No	Subject Code	Pre Value	Post Value	Ngain Category
1	X1	78	94	0.73 tall
2	X 2	78	83	0.24 low
3	X 3	67	72	0.17 low
4	X 4	78	78	0.01 low
5	X 5	83	94	0.64 currently
6	X 6	78	78	0.01 low
7	X 7	78	89	0.51 currently
8	X 8	61	72	0.28 low

No	Subject Code	Pre	Post	Ngain Category
	•	Value	Value	
9	X 9	61	83	0.56 currently
10	X 10	67	67	0.01 low
11	X 11	67	67	0.01 low
12	X 12	50	67	0.34 currently
13	X 13	50	72	0.44 currently
14	X 14	78	94	0.73 tall
15	X 15	78	83	0.24 low
16	X 16	67	78	0.34 currently
17	X 17	50	56	0.12 low
18	X 18	78	78	0.01 low
19	X 19	78	83	0.24 low
20	X 20	78	89	0.51 currently
21	X 21	72	83	0.39 currently
22	X 22	78	89	0.51 currently
23	X 23	72	83	0.39 currently
Ave	rage	71	80	0.32 currently

The development of KOSP containing P5-RA was monitored separately at SDN 3 Pagentan and SDN 2 Wonorejo. Monitoring of the development of KOSP at SDN Pagentan 3, as shown in Figure 9, was carried out on December 4, 2023, with the findings: 1) the analysis of school characteristics has been described well but requires confirmation of the vision, mission, and more concrete goals, 2) on the planning component In learning, it is necessary to write down the results of the analysis of learning outcomes, learning objectives, flow of learning objectives, and learning models used to achieve learning objectives and the school's vision and mission. 3) based on the characteristics that have been determined, schools need to determine dimensions on P5 and write RA indicators.

Furthermore, in Figure 10, monitoring activities were carried out at SDN 2 Wonorejo, which was carried out on December 5, 2023. Overall, each component described the KOSP document containing P5-RA well. However, several things need to be reviewed, such as 1) there needs to be a re-analysis regarding mission formulation so that it does not only focus on curricular activities in achieving the school's vision, 2) there needs to be confirmation of the learning approach used, 3) it is necessary to analyze the P5 dimensions and indicators RA is based on predetermined characters.



Figure 9. Implementation of Monitoring at SDN 3 Pagentan



Figure 10. Implementation of Monitoring at SDN 2 Wonorejo

The final stage in this series of services is evaluating the results of developing KOSP containing P5-RA. This evaluation occurred on December 18, 2023, at the Canon Temple background shown in Figure 11, attended by the school principal and one teacher representative from SDN 3 Pagentan and SDN 2 Wonorejo. The evaluation shows that the KOSP document developed by SDN 3 Pagentan and SDN 2 Wonorejo has accommodated all the components that should be in the KOSP document. Things that were input during monitoring have been used to improve the school's KOSP. Furthermore, the KOSP documents that have been prepared at the two schools also expressly reflect the character content of P5-RA based on the results of an analysis of educational unit characteristics in the following KOSP components: 1) vision, mission, and objectives; 2) organizing learning; 3) learning and mentoring plans; and 4) evaluation and professional development.



Figure 11. Evaluation of KOSP Document Development containing P5-RA

With the clarity of the P5-RA character content reflected in the KOSP document, it is hoped that schools can have solid and structured guidelines to build student character. Furthermore, teachers as designers of character education programs (Faizah et al., 2023) can follow up on KOSP containing P5-RA in curricular and non-curricular activities. The learning process is expected to focus on academic aspects and character formation as an integral part of education at both schools. This aligns with education's aim, which is not only to transfer knowledge but also to form individuals with noble morals and strong character (Anwar et al., 2018).

4. CONCLUSION

This service is designed to increase teachers' knowledge about the development of KOSP and the availability of KOSP containing P5-RA following the characteristics and needs of schools, especially students at SDN 3 Pagentan and SDN 2 Wonorejo. The service showed several significant findings. First, there was an increase in the average pretest knowledge of teachers about KOSP from 71 to 80, which is in the medium category. Second, the KOSP document containing P5-RA in both schools was realized. The collaboration of the service team provided an essential contribution with the theoretical basis and practical support for an adaptive curriculum, including optimizing KOSP containing P5-RA. The development of KOSP, which combines P5-RA values, is expected to impact student character formation positively. The learning process needs to pay attention to character as an integral element, apart from academic aspects, to optimize character formation goals in both schools. Therefore, continued assistance in implementing KOSP containing P5-RA through curricular and non-curricular processes in both schools must be a future focus.

REFERENCES

- Akbar, S. (2013). Model Triprakoro dalam Pembelajaran Nilai dan Karakter Kepatuhan untuk Sekolah Dasar. *Jurnal Ilmu Pendidikan*, 19(1), 106–112. https://doi.org/http://dx.doi.org/10.17977/jip.v19i1.3762
- Anwar, C., Saregar, A., Hasanah, U., & Widayanti, W. (2018). The Effectiveness of Islamic Religious Education in the Universities: The Effects on the Students' Characters in the Era of Industry 4.0. *Tadris: Jurnal Keguruan Dan Ilmu Tarbiyah*, 3(1), 77. https://doi.org/10.24042/tadris.v3i1.2162
- Arifin, Z. (2016). Evaluasi Pembelajaran. PT. Remaja Rosda Karya.
- Baker, M. J. (2015). Collaboration in collaborative learning. *Interaction Studies. Social Behaviour and Communication in Biological and Artificial Systems*, 16(3), 451–473.

- https://doi.org/10.1075/is.16.3.05bak
- Cornish, F., Breton, N., Moreno-Tabarez, U., Delgado, J., Rua, M., de-Graft Aikins, A., & Hodgetts, D. (2023). Participatory Action Research. *Nature Reviews Methods Primers*, 3(1), 34. https://doi.org/10.1038/s43586-023-00214-1
- Crossan, M. M., Byrne, A., Seijts, G. H., Reno, M., Monzani, L., & Gandz, J. (2017). Toward a Framework of Leader Character in Organizations. *Journal of Management Studies*, 54(7), 986–1018. https://doi.org/10.1111/joms.12254
- Dempster, M. (2020). An exploration of character education as a tool of 'moral repair' in the developing world. *Journal of Religious Education*, 68(2), 249–265.
- Fahmi, M., Prasetia, S. A., . S., & Nisa', Z. (2021). Quo Vadis Pendidikan Karakter di Indonesia. *Tabyin: Jurnal Pendidikan Islam, 3*(01), 23–45. https://doi.org/10.52166/tabyin.v3i01.123
- Faizah, S. N., Dina, L. N. A. B., & Anggraini, A. E. (2023). Realize Tolerant Students Through Strengthening the Profile of Pancasila Students with Global Diversity in Elementary Schools. *QALAMUNA: Jurnal Pendidikan, Sosial, Dan Agama, 15*(1), 439–452. https://doi.org/10.37680/qalamuna.v15i1.2149
- Fomunyam, K. G., & Teferra, D. (2017). Curriculum Responsiveness within the Context of Decolonisation in South African Higher Education. *Perspectives in Education*, 35(2). https://doi.org/10.18820/2519593X/pie.v35i2.15
- Hake, R. R. (1998). Interactive Engagement versus Traditional Methods: A sixthousand-student Survey of Mechanics Test Data for Introductory Physics Courses. *American Journal of Physics*, 66(1), 64–74. https://doi.org/10.1119/1.18809
- Hasibuan, R. H., Dwiningsih, A., & Annisa, A. (2023). Pelatihan Penyusunan Kurikulum Operasional Satuan Pendidikan (KOSP) Berbasis Kurikulum Merdeka Pada Guru Paud Se Kota Medan. *Altafani*, 2(2), 228–237. https://doi.org/10.59342/jpkm.v2i2.186
- Hastasasi, W., Harjatanaya, T. Y., Kristiani, A. D., Herutami, I., & Andiarti, A. (2022). Panduan Pengembangan Kurikulum Operasional di Satuan Pendidikan. Badan Standar, Kurikulum, dan Asesmen Pendidikan Kementerian Pendidikan, Kebudayaan, Riset, dan Teknologi Republik Indonesia.
- Husain, D. L., Agustina, S., Rohmana, R., & Alimin, A. (2023). Pelatihan Penyusunan Kurikulum Operasional Satuan Pendidikan (KOSP) sebagai Persiapan Implementasi Kurikulum Merdeka di PAUD Kab. Kolaka Utara. *JIIP Jurnal Ilmiah Ilmu Pendidikan*, 6(1), 13–19. https://doi.org/10.54371/jiip.v6i1.1375
- I Wayan Sumandya, I Komang Sukendra, Made Irma Suryani, & Dwi Prinicila Pramesuari. (2022). PKM. Penyusunan Kurikulum Oprasional Sekolah di

- Penggerak Angkatan 2 Provinsi Bali. *Jurnal Pengabdian Kepada Masyarakat Widya Mahadi*, 2(2), 129–137. https://doi.org/10.59672/widyamahadi.v2i2.1964
- Ima Frima Fatimah. (2021). Strategi Inovasi Kurikulum. *EduTeach : Jurnal Edukasi Dan Teknologi Pembelajaran,* 2(1), 16–30. https://doi.org/10.37859/eduteach.v2i1.2412
- Jenkins, G. (2020). Teacher agency: the effects of active and passive responses to curriculum change. *The Australian Educational Researcher*, 47(1), 167–181. https://doi.org/10.1007/s13384-019-00334-2
- Lickona, T. (2022). Character matters (Persoalan karakter): Bagaimana membantu anak mengembangkan penilaian yang baik, integritas, dan kebajikan penting lainnya. Bumi Aksara.
- Muhlasin, M. (2018). Meningkatkan Kompetensi Kepala Sekolah dalam Menyusun KTSP melalui Pembinaan Terprogram. *Sosialita: Kajian Dan Pendidikan Ilmu Pengetahuan Sosial, 10*(1). https://journal.upy.ac.id/index.php/sosialita/article/view/685
- Muhtarom, A. (2018). Participation Action Research dalam Membangun Kesadaran Pendidikan Anak di Lingkungan Perkampungan Transisi Kota. *Dimas: Jurnal Pemikiran Agama Untuk Pemberdayaan, 18*(2), 259–278. https://doi.org/10.21580/dms.2018.182.3261
- Nissen, J. M., Talbot, R. M., Nasim Thompson, A., & Van Dusen, B. (2018). Comparison of Normalized Gain and Cohen's d for Analyzing Gains on Concept Inventories. *Physical Review Physics Education Research*, 14(1), 010115. https://doi.org/10.1103/PhysRevPhysEducRes.14.010115
- Pak, K., Polikoff, M. S., Desimone, L. M., & Saldívar García, E. (2020). The Adaptive Challenges of Curriculum Implementation: Insights for Educational Leaders Driving Standards-Based Reform. *AERA Open*, 6(2), 233285842093282. https://doi.org/10.1177/2332858420932828
- Rencana Strategis Kementerian Pendidikan dan Kebudayaan Tahun 2020-2024, (2020).
- Rijanto, A., & Rahayuningsih, S. (2023). Pendampingan Sekolah Penggerak Jenjang Sekolah Dasar di Kabupaten GresikSebagai Upaya Peningkatan Mutu Kurikulum Operasional Sekolah (KOS). *AMMA: Jurnal Pengabdian Masyarakat*, 1(12), 1676–1681.
- Scherpereel, C. M. (2024). The Power of Contextual Learning: Using the Juice SPC Game to Teach Control Charts in Operations Management. *Developments in Business Simulation and Experiential Learning*, 51, 141–157.
- Shaw, S. F. (2017). Teacher-driven Curriculum Development at the Classroom Level: Implications for Curriculum, Pedagogy and Teacher Training. *Teaching and*

- Teacher Education, 63(April), 296–313. https://doi.org/10.1016/j.tate.2016.12.017
- Strogilos, V., Lim, L., & Binte Mohamed Buhari, N. (2023). Differentiated Instruction for Students with SEN in Mainstream Classrooms: Contextual Features and Types of Curriculum Modifications. *Asia Pacific Journal of Education*, 43(3), 850–866. https://doi.org/10.1080/02188791.2021.1984873
- Visser, S. S., & Kreemers, D. (2020). Breaking through boundaries with PAR or not? A research project on the facilitation of participatory governance through participatory action research (PAR). *Educational Action Research*, 28(3), 345–361. https://doi.org/10.1080/09650792.2019.1624380
- Voogt, J. M., Pieters, J. M., & Handelzalts, A. (2016). Teacher Collaboration in Curriculum Design Teams: Effects, Mechanisms, and Conditions. *Educational Research and Evaluation*, 22(3–4), 121–140. https://doi.org/10.1080/13803611.2016.1247725
- Wright, D. E. (2015). *Social Justice Education and Participatory Action Research*. Routledge Taylor and Francis Group.
- Xu, F. (2019). Towards a rational constructivist theory of cognitive development. *Psychological Review*, 126(6), 841–864. https://doi.org/10.1037/rev0000153